

# CORPORATE PRESENTATION

FY2021/22 Annual Results

企业简报

2021/22财年全年业绩



FY2021/22\* FINANCIAL HIGHLIGHTS 2021/22财年\*财务亮点

FINANCIAL REVIEW 财务回顾

FUTURE PLANS AND STRATEGIES 未来计划与策略

> OPEN FORUM 公开讨论

CORE COMPETENCES 核心竞争优势

COMPANY PROFILE 公司简介

APPENDICES 附录





#### FY2022 FINANCIAL HIGHLIGHTS 2022财年财务亮点

#### FY2022 FINANCIAL HIGHLIGHTS

2022财年财务亮点



Revenue 收入 HK\$11,738M(百万港元) +32.5%



Operating Profit 经营溢利 HK\$1,643M(百万港元) +32.1%



Profit Attributable to Equity Holders 权益持有人应占溢利 HK\$1,392M(百万港元) +36.9%



Basic Earnings per Share 每股基本盈利 HK\$2.37(港元) +37.0%

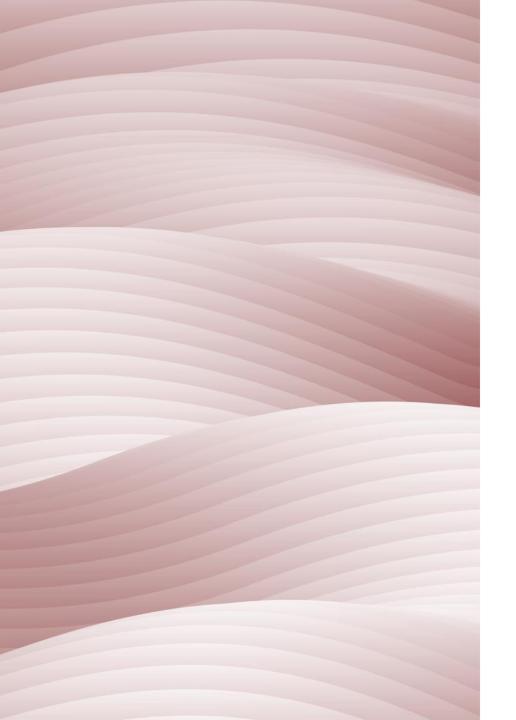


Proposed Final Dividend per Share 拟派每股末期股息<sup>1</sup> HK\$0.55(港元)



Overall Net Shop Additions 整体净增设店铺 +443

<sup>&</sup>lt;sup>1</sup> Dividend Payout Ratio 派息比率: 46.4%





#### FINANCIAL REVIEW 财务回顾

## FINANCIAL REVIEW 财务回顾

(HK\$M) (百万港元)	FY2022 2022财年	FY2021 2021财年	Y-o-Y Changes 按年变化	FY2020 2020财年	Changes 变化
Revenue 收入	11,738	8,861	+32.5%	11,234	+4.5%
Gross Profit 毛利	3,234	2,632	+22.9%	3,323	-2.7%
Operating Profit 经营溢利	1,643	1,244	+32.1%	1,156	+42.1%
Profit for the Year 年内溢利	1,392	1,019	+36.6%	868	+60.4%
Profit Attributable to Equity Holders 权益持有人应占溢利	1,392	1,017	+36.9%	866	+60.7%
Gross Margin 毛利率	27.6%	29.7%	-2.1p.p.	29.6%	-2.0p.p.
Operating Margin 经营溢利率	14.0%	14.0%	+0.0p.p.	10.3%	+3.7p.p.
Net Margin 浄利率	11.9%	11.5%	+0.4p.p.	7.7%	+4.2p.p.
EBITDA 未计利息、税项、折旧及摊销前盈利	1,753	1,354	+29.4%	1,241	+41.3%
EBITDA Margin 未计利息、税项、折旧及摊销前盈利率	14.9%	15.3%	-0.4p.p.	11.0%	+3.9p.p.
Total Operating Expenses to Revenue Ratio 总经营开支占收入比率	15.5%	19.1%	-3.6p.p.	18.9%	-3.4p.p.
Effective Tax Rate 实际税率	17.3%	18.8%	-1.5p.p.	20.5%	-3.2p.p.

#### DIVIDEND 股息

(HK\$) (港元)	FY2022 2022财年	FY2021 2021财年	Y-o-Y Changes 按年变化	FY2020 2020财年	Changes 变化
Basic Earnings per Share 每股基本盈利	HK\$2.370	HK\$1.730	+37.0%	HK\$1.480	+60.1%
Declared宣派:	HK\$0.550 N/A	HK\$0.500 HK\$0.500	+10.0% N/A	HK\$0.500 N/A	+10.0% N/A
▶ Final Dividend per Share 每股末期股息	HK\$0.550	HK\$1.000	-45.0%	HK\$0.500	+10.0%
Paid 已派付:  **Basic Dividend per Share 每股基本股息  **Special Dividend per Share 每股特别股息	HK\$0.550 N/A	HK\$0.225 HK\$0.275	-144.4% N/A	HK\$0.500 N/A	+10.0% N/A
➤ Interim Dividend per Share 每股中期股息	HK\$0.550	HK\$0.500	+10.0%	HK\$0.500	+10.0%
Annual Dividend per Share 每股全年股息	HK\$1.100	HK\$1.500	-26.7%	HK\$1.000	+10.0%
Dividend Payout Ratio 派息比率 <sup>1</sup>	46.4%	86.6%	-40.2p.p.	67.8%	-21.4p.p.

<sup>&</sup>lt;sup>1</sup> Dividend Policy: Dividend payout ratio at 40-45% 派息政策: 派息比率为40-45%

#### HEALTHY FINANCIAL POSITION

#### 健康的财务状况

(HK\$M) (百万港元)	FY2022 2022财年	FY2021 2021财年	Y-o-Y Changes 按年变化
Inventories 存货	8,769	7,322	+19.8%
Average Inventory Turnover Days <sup>1</sup> 平均存货周转日 <sup>1</sup>	356	451	-95
Closing Inventory Turnover Days <sup>2</sup> 期末存货周转日 <sup>2</sup>	388	444	-56
Cash and Bank Balances 现金及银行结余	3,492	3,546	-1.5%
Bank Borrowings & Gold Loans 银行贷款及黄金借贷	1,955	1,089	+79.5%
Net Cash 浄现金	1,537	2,457	-37.4%
Net Gearing Ratio <sup>3</sup> 净债务比率 <sup>3</sup>	N/A	N/A	N/A
Debt-to-Equity Ratio <sup>4</sup> 负债权益比率 <sup>4</sup>	34.3%	28.1%	+6.2p.p.
Return on Equity (ROE) <sup>5</sup> 股东权益回报率 <sup>5</sup>	11.5%	9.0%	+2.5p.p.
Return on Total Assets <sup>6</sup> 总资产回报率 <sup>6</sup>	8.6%	7.0%	+1.6p.p.
Current Ratio 流动比率	3.3	4.0	-0.7

<sup>&</sup>lt;sup>1</sup> (Opening Inventory + Closing Inventory) ÷ 2 ÷ Cost of Inventories Sold x Number of Days for the Year

<sup>(</sup>期初存货 + 期末存货 ) ÷ 2 ÷ 已售存貨成本 x 年内日数 <sup>2</sup> Closing Inventory ÷ Cost of Inventories Sold x Number of Days for the Year 期末存货 ÷ 已售存貨成本 x 年内日数

期末存页;已售存資成本 x 年內日数
3 (Long-term Bank Loans + Short-term Bank Loans + Bank Overdrafts + Gold Loans – Cash and Bank Balances) ÷ Capital and Reserves Attributable to Equity Holders of the Company (长期银行贷款 + 短用银行贷款 + 超可数 + 基本公司权益持有人应占资本及储备
4 (Long-term Liabilities + Current Liabilities) ÷ Capital and Reserves Attributable to Equity Holders of the Company (长期负债 + 流动负债 ) ÷ 本公司权益持有人应占资本及储备
5 Annualized/Annual Profit Attributable to Equity Holders of the Company ÷ Capital and Reserves Attributable to Equity Holders of the Company 本公司全年化/全年权益持有人应占溢利 ÷ 本公司权益持有人应占资本及储备

<sup>&</sup>lt;sup>6</sup> Annualized/Annual Profit Attributable to Equity Holders of the Company ÷ (Long-term Assets + Current Assets) 本公司全年化 / 全年权益持有人应占溢利 ÷ (长期资产+流动资产)

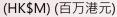
#### SUMMARY - FINANCIAL POSITION

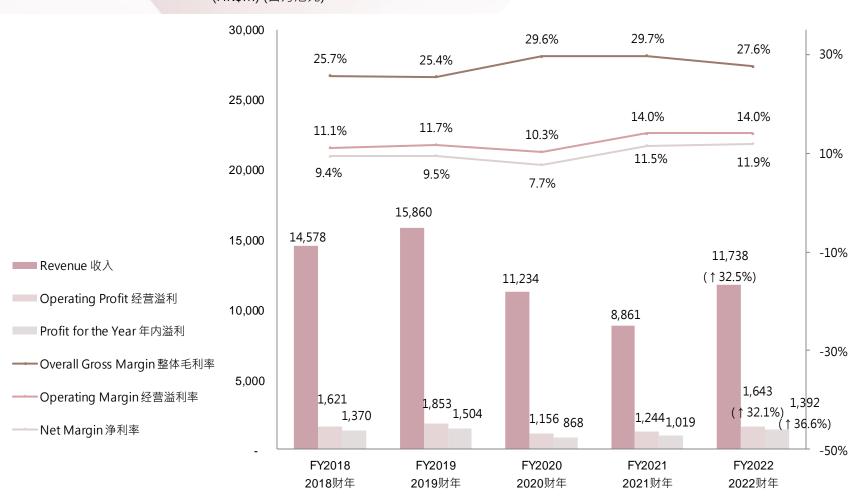
#### 财务状况摘要

(HK\$M) (百万港元)	As at 31 Mar 2022 截至2022年 3月31日	As at 31 Mar 2021 截至2021年 3月31日	Y-o-Y Changes 按年变化
Non Current Assets 非流动资产	3,218	2,779	+15.8%
Current Assets 流动资产	13,002	11,733	+10.8%
Total Assets 总资产	16,220	14,512	+11.8%
Non Current Liabilities 非流动负债	233	241	-3.3%
Current Liabilities 流动负债	3,909	2,947	+32.6%
Total Liabilities 总负债	4,142	3,188	+29.9%
Total Equity 权益总额	12,079	11,324	+6.7%
Non-controlling Interest 非控股权益	0	0	+0.0%
Shareholders 'Equity 股东权益	12,079	11,325	+6.7%
No. of Issued Shares 发行股份数目	587,107,850	587,107,850	+0.0%
Net Asset Value per Share 每股净资产值	HK\$20.57	HK\$19.29	+6.6%

#### FY2018-2022 OPERATING PERFORMANCE

2018-2022财年 营运表现

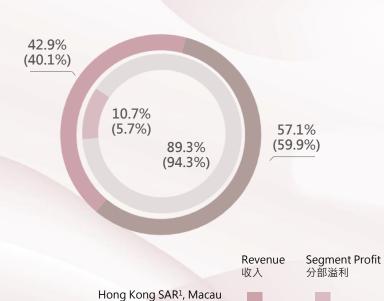




#### REVENUE AND PROFIT ANALYSIS

收入及溢利分析

#### Revenue and Segment Profit by Market 按市场划分的收入及分部溢利



By Market 以市场划分 HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Hong Kong, Macau & Overseas 香港、澳门及海外 Y-o-Y Changes 按年变化	5,032 +41.7%	187 +148.9%	3.7% +1.6p.p.
Mainland 内地 Y-o-Y Changes 按年变化	6,706 +26.3%	1,563 +25.2%	23.3% -0.2p.p.

SAR<sup>2</sup> & Overseas 香港特别行政区1、澳门 特别行政区2及海外 Mainland China<sup>3</sup> 中国内地3

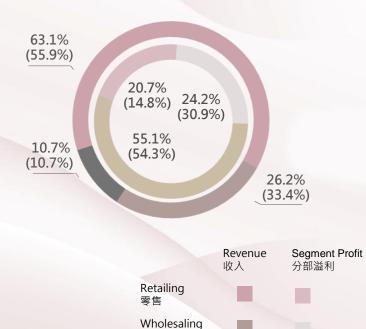
<sup>3</sup> Mainland China: Hereafter refers to as "Mainland" 中国内地:往后称为「内地」

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字 <sup>1</sup> Hong Kong SAR: Hereafter refers to as "Hong Kong" 香港特别行政区: 往后称为「香港」 <sup>2</sup> Macau SAR: Hereafter refers to as "Macau" 澳门特别行政区: 往后称为「澳门」

#### REVENUE AND PROFIT ANALYSIS

收入及溢利分析

#### Revenue and Segment Profit by Business 按业务划分的收入及分部溢利



By Business 以业务划分 HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	7,408	362	4.9%
Y-o-Y Changes 按年变化	+49.6%	+84.9%	+0.9p.p.
Wholesaling 批发	3,077	424	13.8%
Y-o-Y Changes 按年变化	+3.9%	+3.6%	+0.0p.p.
<b>Licensing 品牌业务</b>	1,253	964	77.0%
<i>Y-o-Y Changes 按年变化</i>	+32.4%	+34.2%	+1.0p.p.
Adjusted Wholesaling 经调整后的批发 Y-o-Y Changes 按年变化	4,378 <sup>1</sup> +8.6%	424 +3.6%	9.7% -0.4p.p.

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

批发

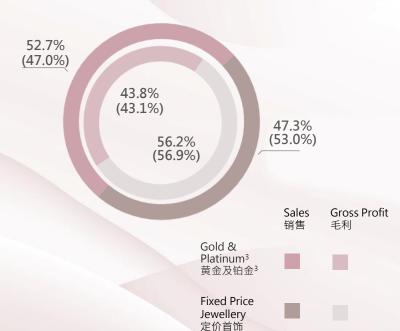
Licensing 品牌业务

<sup>&</sup>lt;sup>1</sup> Adjusted Wholesaling Revenue = Revenue of Wholesale Business to External Parties+ Inter-Segment Wholesale Revenue 经调整后的批发收入 = 对外批发业务收入 + 分部间批发收入

#### REVENUE AND PROFIT ANALYSIS

收入及溢利分析

#### Sales<sup>1</sup> and Gross Profit<sup>2</sup> by Product 按产品划分的销售<sup>1</sup>及毛利<sup>2</sup>



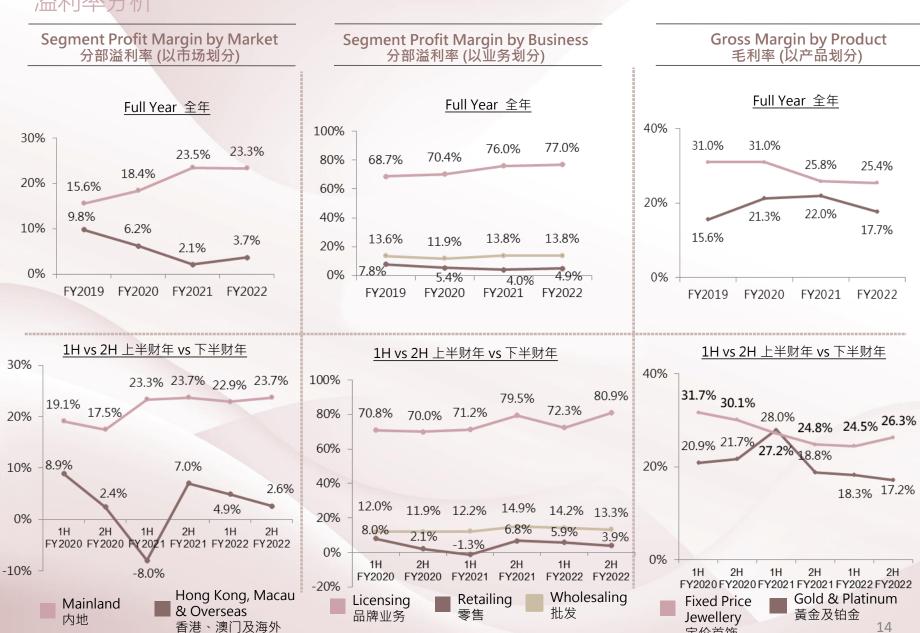
By Product 以产品划分 HK\$M 百万港元	Sales 销售	Gross Profit 毛利	Gross Margin 毛利率
Gold & Platinum黄金及铂金	5,527	981	17.7%
Y-o-Y Changes 按年变化	+48.6%	+19.9%	-4.3p.p.
Fixed Price Jewellery 定价首饰	4,958	1,258	25.4%
Y-o-Y Changes 按年变化	+18.2%	+16.4%	-0.4p.p.

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

<sup>&</sup>lt;sup>1</sup>Sales = Revenue – Licensing Income 销售=收入 – 品牌业务收入

<sup>&</sup>lt;sup>2</sup> Gross Profit = Consolidated Gross Profit - Gross Profit of Licensing Income 毛利=综合毛利 - 品牌业务收入毛利 <sup>3</sup> Gold & Platinum refers to gold & platinum products sold by weight basing on international market price, i.e. at non-fixed price 黄金及铂金是指根据国际市场价格按重量出售的黄金及铂金产品(即非定价)

#### MARGIN ANALYSIS

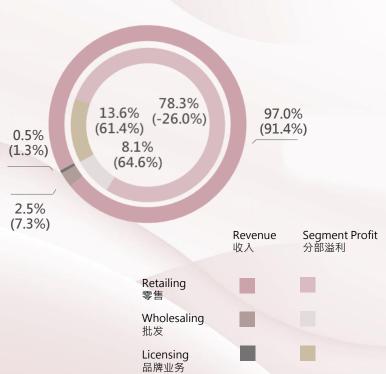


定价首饰

#### REGIONAL REVENUE & PROFIT ANALYSIS BY BUSINESS

地区收入及溢利分析以业务划分



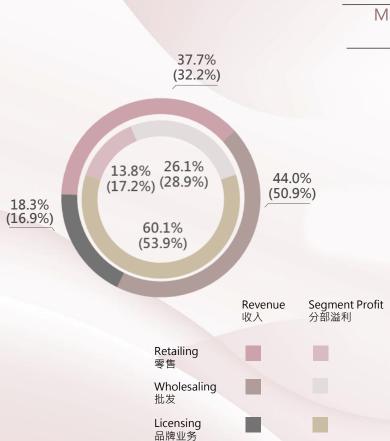


HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	4,881	147	3.0%
Y-o-Y Changes 按年变化	+50.4%	+868.4%	+3.6p.p.
Wholesaling 批发	127	15	12.0%
<i>Y-o-Y Changes 按年变化</i>	-51.2%	-68.6%	-6.6p.p.
<b>Licensing 品牌业务</b>	24	25	104.0%
<i>Y-o-Y Changes 按年变化</i>	-46.7%	-45.1%	+3.2p.p.
Overall 整体	5,032	187	3.7%
Y-o-Y Changes 按年变化	+41.7%	+148.9%	+1.6p.p.
Adjusted Wholesaling 经调整后的批发 <i>Y-o-Y Changes 按年变化</i>	1,311 <sup>1</sup> +37.4%	15 -68.6%	

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字 <sup>1</sup> Adjusted Wholesaling Revenue = Revenue of Wholesale Business to External Parties+ Inter-Segment Wholesale Revenue 经调整后的批发收入= 对外批发业务收入+ 分部间批发收入

#### REGIONAL REVENUE & PROFIT ANALYSIS BY BUSINESS

地区收入及溢利分析以业务划分



Mainland 内地

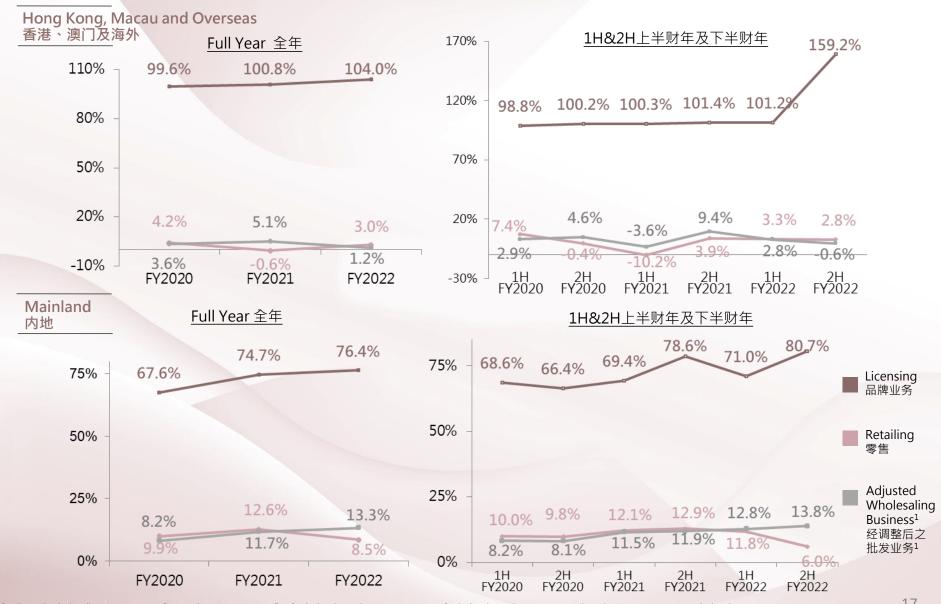
HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	2,527	215	8.5%
Y-o-Y Changes 按年变化	+47.9%	+0.1%	-4.1p.p.
Wholesaling 批发	2,950	409	13.9%
Y-o-Y Changes 按年变化	+9.2%	+13.3%	+0.6p.p.
<b>Licensing 品牌业务</b>	1,229	939	76.4%
<i>Y-o-Y Changes 按年变化</i>	+36.5%	+39.6%	+1.7p.p.
Overall 整体	6,706	1,563	23.3%
Y-o-Y Changes 按年变化	+26.3%	+25.2%	-0.2p.p.
Adjusted Wholesaling 经调整后的批发 Y-o-Y Changes 按年变化	3,068 <sup>1</sup> -0.4%	409 +13.3%	13.3% +1.6p.p.

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

<sup>&</sup>lt;sup>1</sup> Adjusted Wholesaling Revenue = Revenue of Wholesale Business to External Parties+ Inter-Segment Wholesale Revenue 经调整后的批发收入 = 对外批发业务收入 + 分部间批发收入

#### REGIONAL SEGMENT PROFIT MARGIN ANALYSIS BY BUSINESS

#### 区分部溢利率分析以业务划分



#### RETAIL REVENUE ANALYSIS

零售收入分析

#### Retail Revenue by Product 收入 (以产品划分)

HK\$1.65B

16.5亿港元

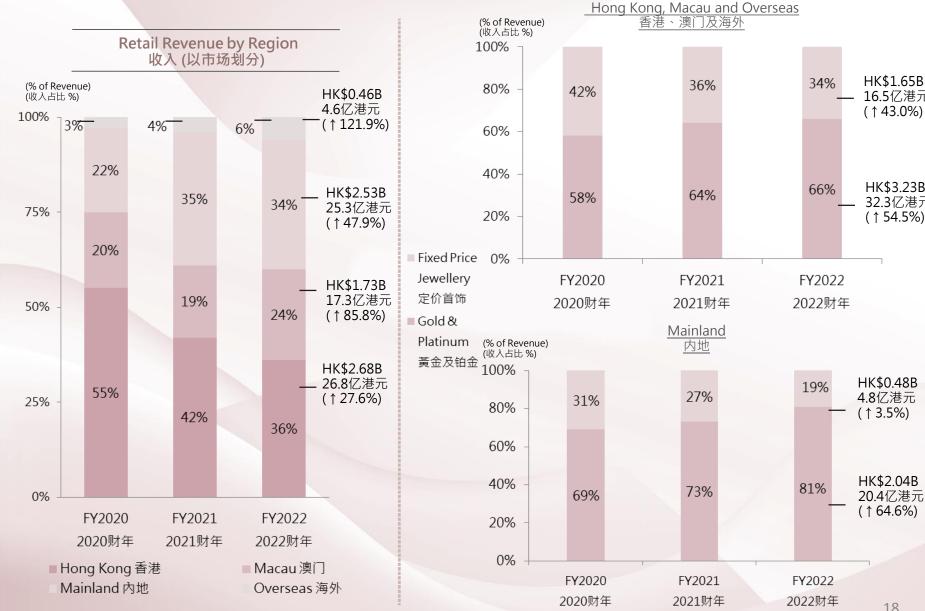
 $(\uparrow 43.0\%)$ 

HK\$3.23B

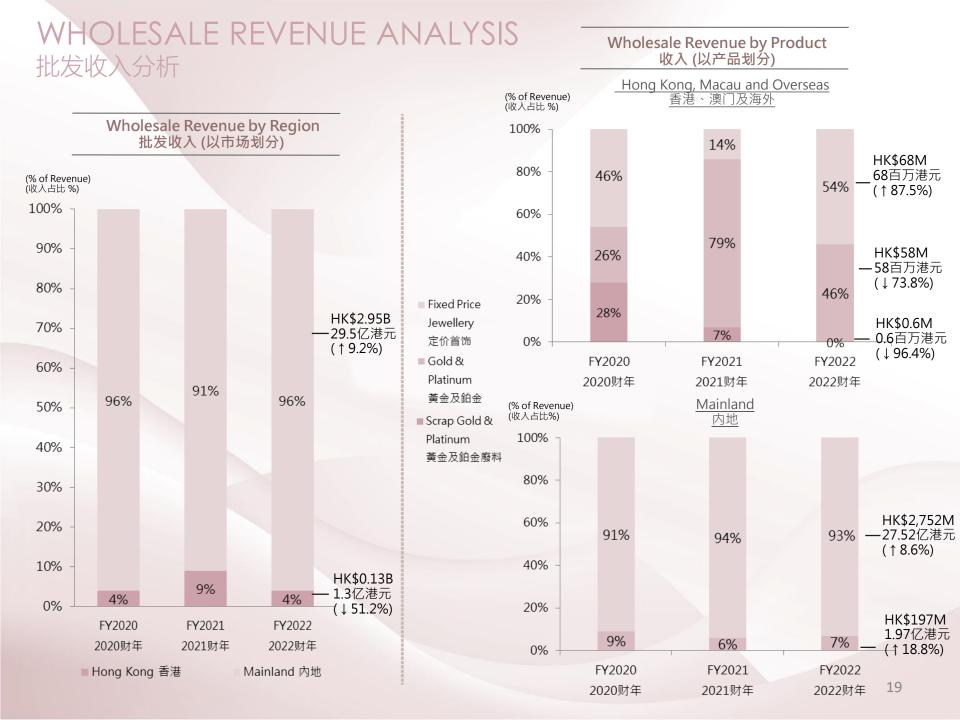
32.3亿港元

 $( \uparrow 54.5\%)$ 

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<sup>\*</sup> Self-operated shops and e-commerce business only 只限自营店及电子商务业务



#### RETAIL ANALYSIS

零售分析

4 1 1 1 M	SSSG 同店	销售增长*	Y-o-Y Changes 按年变化							
	FY2022	FY2021		FY2022 2022财年			FY2021 2021财年			
	2022财年	2021财年	Revenue** 收入	Quantity 件数	ASP 平均售价	Revenue** 收入	Quantity 件数	ASP 平均售价		
Overall 整体	+45%	-40%	+49%	+13%	+28%	-41%	-54%	+27%		
● Gold & Platinum 黃金及铂金	+51%	-32%	+55%	+52%	+0%	-34%	-53%	+40%		
Fixed Price Jewellery 定价首饰	+34%	-51%	+38%	-8%	+45%	-52%	-54%	+5%		
Hong Kong & Macau 香港及澳门	+42%	-47%	+48%	+14%	+30%	-47%	-59%	+29%		
● Gold & Platinum 黃金及铂金	+44%	-39%	+49%	+54%	-4%	-39%	-59%	+48%		
<ul><li>Fixed Price Jewellery 定价首饰</li></ul>	+39%	-58%	+46%	-5%	+54%	-57%	-59%	+4%		
Mainland 内地	+40%	-5%	+29%	+12%	+15%	-21%	-34%	+20%		
● Gold & Platinum 黃金及铂金	+61%	-2%	+48%	+47%	+4%	-18%	-38%	+31%		
<ul><li>Fixed Price Jewellery 定价首饰</li></ul>	-4%	-9%	-11%	-12%	+4%	-24%	-31%	+9%		

<sup>\*</sup> Same store sales growth("SSSG")represented a comparison of sales of the same Lukfook self-operated shop having full day operations in the comparable periods and such data did not include sales of licensed shops and Mainland's e-commerce business. 同店销售增长为同一间六福自营店于可比较期内有完整日营运的销售额比较,有关数据并不包括品牌店及内地电子商务的销售额。 \*\*\* Revenue represented sales of Lukfook self-operated shop and such data did not include sales of licensed shops and Mainland's e-commerce business. 收入为六福自营店的销售额,有关数据并不包括品牌店及内地的电子商务销售额 \*\*\*\* YOY changes and SSSG in Mainland are denominated in RMB内地之按年变化及同店销售以人民币来计算 \*\*\*\*\*\*\*\*\*ASP in Mainland included value-added tax (VAT) 内地的平均售价包含增值税

#### RETAIL ANALYSIS ON MAINLAND

内地零售分析

1770										
				Same St	ore Sales G	irowth 同店销售增·	K			
			FY2022 2022财年				FY2021 2021财年			
		Gold & Platinum 黃金及铂金	Fixed Price Jewellery 定价首饰	Overall 整体	Licensed Shops 品牌店	Gold & Platinum 黃金及铂金	Fixed Price Jewellery 定价首饰	Overall 整体	Licensed Shops 品牌店	
Licensed Sh	nops 品牌店	+28%	-6%	+16%	N/A	+12%	+1%	+8%	N/A	
Self-operat	ted Shops 自營店									
Overall 整体	\$	+61%	-4%	+40%	N/A	-2%	-9%	-5%	N/A	
	Tier I 一线	+68%	-3%	+43%	+17%	+3%	-9%	-2%	+11%	
By Tier 按城市级	Tier II 二线	+50%	-21%	+26%	+17%	-22%	-7%	-17%	+10%	
别划分	Tier III 三线	+46%	-4%	+32%	+14%	-8%	-1%	-6%	+10%	
	Tier IV & below 四线及以下	+32%	-31%	+22%	+15%	-11%	-22%	-13%	+3%	
	Northern China 华北区	+78%	+5%	+48%	+24%	+1%	-6%	-2%	+0%	
Ву	Southern China 华南区	N/A	N/A	N/A	+13%	N/A	N/A	N/A	+15%	
By Region 按区域 划分	Eastern China 华东区	+76%	-2%	+46%	+18%	+28%	+10%	+21%	+2%	
\(\frac{1}{2}\)	Central China 华中区	+47%	-15%	+32%	+12%	-16%	-26%	-18%	+5%	
	Western China 华西区	N/A	N/A	N/A	+10%	N/A	N/A	N/A	+5%	

<sup>\*</sup> Same store sales growth ("SSSG") represented a comparison of sales of the same Lukfook self-operated shop having full day operations in the comparable periods and such data did not include 21 sales of licensed shops and Mainland's e-commerce business. 同店销售增长为同一间六福自营店于可比较期内有完整日营运的销售额比较,有关数据并不包括品牌店及内地电子商务的销售额。 SSSG in Mainland are denominated in RMB内地之同店销售以人民币来计算

#### QUARTERLY SAME STORE SALES GROWTH

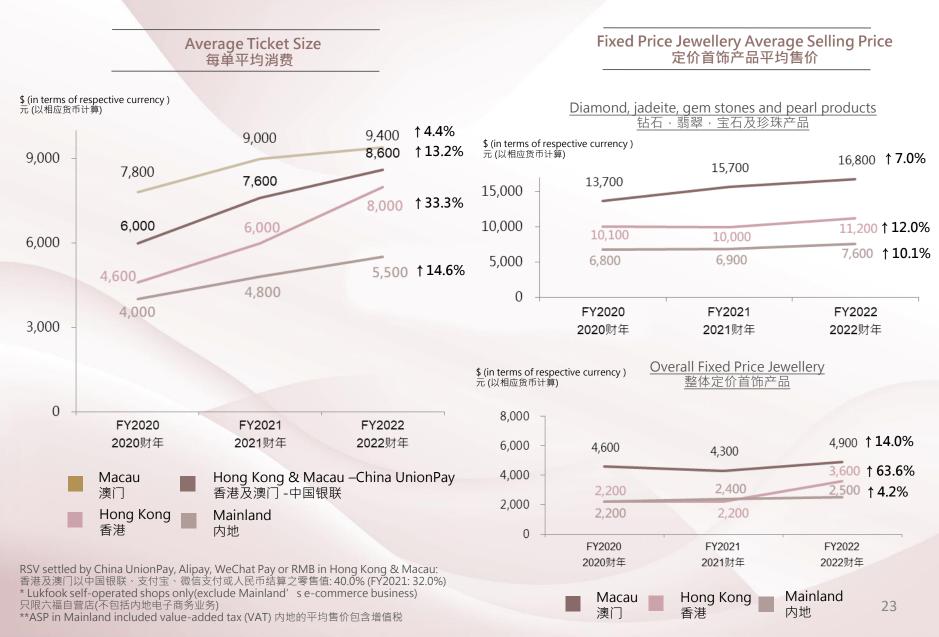
季度同店销售增长

	FY2020 2020财年						FY2021 2021财年			FY2022 2022财年		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Overall 整体	-10%	-37%	-25%	-57%	-71%	-55%	-29%	+30%	+118%	+105%	+44%	-8%
Gold 黄金	-19%	-43%	-20%	-51%	-67%	-46%	-25%	+42%	+143%	+116%	+52%	-6%
Gold (By Weight) 黄金 (重量 )	-19%	-53%	-33%	-58%	-73%	-57%	-38%	+25%	+123%	+124%	+55%	-11%
Fixed Price Jewellery 定价首饰	+4%	-25%	-32%	-64%	-77%	-65%	-35%	+17%	+94%	+89%	+30%	-13%
Hong Kong & Macau 香港及澳门	-10%	-39%	-27%	-60%	-76%	-63%	-35%	+19%	+111%	+109%	+41%	-17%
Gold 黄金	-20%	-46%	-21%	-53%	-72%	-53%	-32%	+28%	+124%	+107%	+45%	-17%
Gold (By Weight) 黄金 (重量 )	-20%	-55%	-34%	-60%	-77%	-61%	-44%	+14%	+106%	+115%	+49%	-20%
Fixed Price Jewellery 定价首饰	+6%	-26%	-35%	-67%	-81%	-74%	-40%	+9%	+108%	+119%	+35%	-18%
Mainland 内地	-7%	-25%	-12%	-41%	-40%	-15%	+4%	+93%	+124%	+62%	+33%	+5%
Gold 黄金	-4%	-28%	-12%	-42%	-45%	-15%	+11%	+110%	+197%	+115%	+58%	+12%
Gold (By Weight) 黄金 (重量 )	-12%	-44%	-30%	-54%	-59%	-33%	-4%	+97%	+201%	+137%	+65%	+8%
Fixed Price Jewellery 定价首饰	-7%	-18%	-9%	-39%	-32%	-16%	-11%	+62%	+29%	-5%	-17%	-14%

<sup>\*</sup>Same store sales growth ("SSSG") represented a comparison of sales of the same Lukfook self-operated shop having full day operations in the comparable periods and such data did not include sales of licensed shops and Mainland's e-commerce business. 同店销售增长为同一间六福自营店于可比较期内有完整日营运的销售额比较,有关数据并不包括品牌店及内地电子商务的销售额。
\*\* SSSG in Mainland are denominated in RMB内地之同店销售以人民币来计算

#### AVERAGE TICKET SIZE & FIXED PRICE JEWELLERY AVERAGE SELLING PRICE

每单平均消费及定价首饰产品平均售价



#### TOTAL OPERATING EXPENSES

#### 总经营开支



<sup>\*</sup>Depreciation & Amortisation Include Right-of-Use Assets (Non-Rental Related)

<sup>\*</sup>折旧及摊销包括使用权资产(与租赁无关)

<sup>\*\*</sup>Rental-Variable include the rent concession of HK\$14M (FY2021: HK\$70M) during the year

<sup>\*\*</sup>租金-浮动包括年内的14百万港元 (2021财年:70百万港元)租金减免

#### INVENTORY ANALYSIS



Inventory Turnover Days (by Product) 存货周转日数 (以产品划分) Inventory Turnover Days (by Market)<sup>1</sup> 存货周转日数 (以市场划分)<sup>1</sup>

		行贝问积	山奴 (以)口	ן נענאם (		行员问转口数 (以门划划力)-				
	Turnover Days 周转日数	平均存货 <sup>2</sup> Average Inventory		期末存贷 <sup>3</sup> Closing Inventory		Turnover Days 周转日数	平均存货 Average Inventory		期末存贷 Closing Inventory	
		FY2022 2022财年	Y-o-Y Changes 按年变化	FY2022 2022财年	Y-o-Y Changes 按年变化		FY2022 2022财年	Y-o-Y Changes 按年变化	FY2022 2022财年	Y-o-Y Changes 按年变化
	Gold 黄金	251	-93	282	-69	HK & Macau 香港及澳门	211	-135	215	-104
	Fixed Price Jewellery 定价首饰	478	-66	513	-14	Mainland 内地	238	-87	270	-62
	Overall									

Remarks: Gold inventory management through daily replenishment system and gold hedging policy was around 20% of base inventory 注:通过每天补货系统管理黄金库存·并就基础黄金库存对冲约20%

388

-95

整体

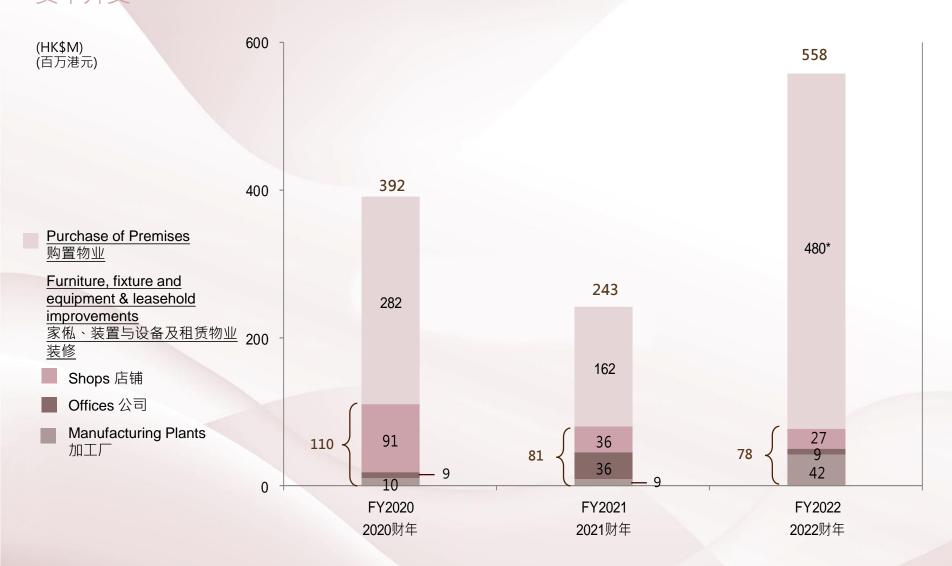
356

-56

<sup>&</sup>lt;sup>1</sup>Self-operated shops and e-commerce business only 只限自营店及电子商务业务

<sup>&</sup>lt;sup>2</sup> (Opening Inventory + Closing Inventory) ÷2÷COGS (excluding Cost of Licensing Income)\* Number of days for the Period(期初存货 + 期末存货)÷2÷销货成本(扣除品牌业务之成本)\*期内日数 <sup>3</sup> Closing Inventory ÷ COGS (excluding Cost of Licensing Income)\* Number of Days for the Period 期末存货÷销货成本(扣除品牌业务之成本)\*期内日数

## CAPEX



<sup>\*</sup>Representing the cost of acquiring the IBC office in Shenzhen for showroom purpose \*用於收购位于深圳IBC辦公室作陳列室之用

## FINANCIAL IMPACT OF INVESTMENTS AND OPERATING ACTIVITIES IN HKRH & ITS SUBSIDIARIES

香港资源控股及其附属公司的投资及营运活动之财务影响

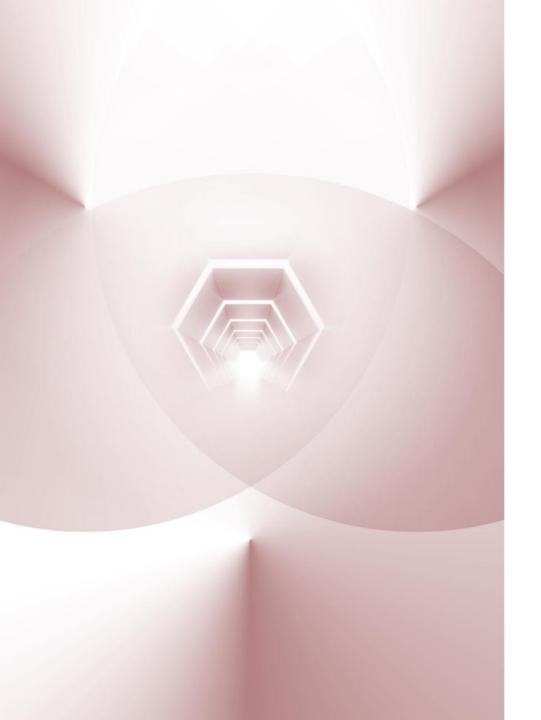
- ◆ Lukfook Group acquired 50% interest of CGS¹ in June 2014 六福集团于2014年6月完成收购中国金银¹50%权益
- 3D GOLD targets at mid-end customers and operates approx. 329 POS through self-operated and franchising model in Hong Kong and Mainland

金至尊目标市场为中端客群,并以自营及加盟模式于香港及内地共拥约329个零售点

Gains /(Losses) 收益/(亏损)								
HK\$M 百万港元	FY2022 2022财年	FY2021 2021财年	Y-o-Y Changes 按年变化					
50% share of loss of associate 联营公司50% 亏损贡献	(24)	(22)	(2)					
Valuation Gain on Convertible Bonds 可换股债券估值得益	0	-	0					
Reverse on Impairment Provision on Financial Instructment 沖銷衍生金融工具之減值準備	7	-	7					
Wholesale gross profit 批发毛利	1	-	1					
Fair Value Loss on Provision for a Financial Guarantee contract 財務擔保合約撥備之公允值虧損	(17)	(20)	3					
Interest Income on Working Capital Loan 流动资金贷款利息收入	2	4	(2)					
Overall 整体	(31)	(38)	7					

During the Year under review, the total losses in relation to investments and operating activities in HKRH & its subsidiaries slightly narrowed to HK\$31M (2021: loss of HK\$38M)

於回顧年度內,於香港資源控股及其附屬公司的投資及營運活動的總虧損略為收窄至31百万港元(2021年:38百万港元虧損)





# FUTURE PLANS & STRATEGIES 未来计划与策略

#### THREE-YEAR KEY STRATEGIES (FY2023-FY2025)

三年主要策略 (2023-2025财年)



#### NETWORK EXPANSION AND CAPEX IN FY2023

2023财年零售网络扩充及资本开支

As at 31 Mar 2022: 干2022年3月31日:

> Mainland 内地

Shops店铺: 2,736

Hong Kong & Macau 香港 & 澳门 Shops店铺: 59

Overseas 海外

Shops店铺: 14

E-commerce 电子商务

FY2023: 2023财年:

Mainly focused on adding licensed shops in fourth- and fifth-tier cities

集中于四、五线城市开发品牌店 Lukfook shops: adjusted upward to net increase of

around 500 shops

六福店铺: 净增加将提高至约500间店

New brands: net addition around 50shops

新品牌: 净增加约50间店

Net reduction 2 shops in Hong Kong

于香港净减少2间店

Net addition 2 new shops in Macau

干澳门净增加2间店

Net addition 2 new shops 净增加2间店

Target to increase ecommerce revenue and profit before tax by 20% respectively 分别提升电商销售收入及税前 利润20%为目标

CAPEX 资本开支 Total CAPEX Budget Shop renovation 总资本开支预算 HK\$400M

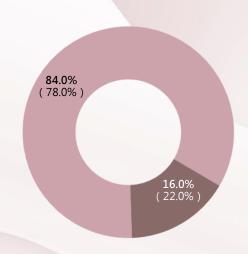
店铺翻新 HK\$60M Nansha Plant renovation and purchase of new equipment 南沙加工厂翻新及添置新设备 HK\$20M

Office renovation and purchase of new equipment 行政中心翻新及添置新设备 HK\$20M

Purchase of Premises 购置物业 HK\$300M

#### E-COMMERCE

#### 电子商务



Sales by Product 销售以产品划分

- Gold and Platinum 黄金及铂金
- Fixed Price Jewellery 定价首饰



#### FY2022 Performance 2022财年表现

Revenue 收入 **↑ 60.2%** Y-o-Y Changes 按年变化

Contribution to Mainland Retail Revenue<sup>1</sup> 占内地零售收入1 **53.7%** (FY2021: 49.5%)

Contribution to Group's Retail Revenue<sup>1</sup> 占集团零售收入1 **18.3**% (FY2021: 17.1%)

Average Selling Price<sup>2</sup> 平均售价2 RMB1,500 ↑15.4% Y-o-Y Changes 按年变化

FY2023 Revenue Growth Target 2023财年收入增长目标 20%



#### **Platforms** 销售平台

As at 31 Mar 2022: 35 Platforms 于2022年3月31日: 35个平台



#### **E-commerce Development** 电商发展

Strengthen promotion in the wemedia field to create top selling products 加強自媒体领域的传播,打造爆款

Cooperate with live-streaming KOLs to increase brand awareness and boost sales 与知名直播紅人合作,增强品牌知名 度,提升銷售

Further enhance synergy between online and offline sales channels 进一步提升在线及线下销售渠道之协 同效应

<sup>\*</sup>Figures for FY2021 are shown in brackets 括号内为2021财年数字

<sup>&</sup>lt;sup>1</sup> Sales of self-operated shops and e-commerce business 自营店及电子商务销售额 <sup>2</sup> ASP included value-added tax (VAT) 平均售价包含增值税

#### THREE-YEAR KEY STRATEGIES (FY2023-FY2025)

三年主要策略 (2023-2025财年)

Focus on Operational Efficiency 专注于营运效益





- ◆ Maximize staff productivity 提升员工产能至最高水平
  - ✓ Cultivate continuous improvement (CI) culture 营造持续改善文化
  - ✓ Nurture innovation culture 培育创新文化

- ◆ Improve productivity 促进生产力
  - ✓Supply chain management revamp 重新规划供应链管理
  - ✓ Full automation 全自动化
  - ✓Big data management 大数据管理
  - ✓ Data analysis power 数据功效分析

#### THREE-YEAR KEY STRATEGIES (FY2023-FY2025)

三年主要策略 (2023-2025财年)

Focus on Branding 专注于品牌推广



#### MEMBERSHIP PROGRAMME

#### 会员计划



3,845,000 (+58%)

Total number of members as at 31 Mar 2022 于2022年3月31日之会员总数



54%

Member Contribution to Group's retail sales value to end users in FY2022 2022财年會員占集團终端零售值



+112%

Member Spending in FY2022 2022财年会员消费额

#### Mainland 内地

3,030,000 (+78%)

Members as at 31 Mar 2022 于2022年3月31日之会员数目

50%

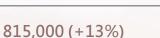
Member Contribution to Mainland's retail sales value to end users in FY2022 2022财年会员占内地终端零售值

+121%

Member Spending in FY2022 2022财年会员消费额



Hong Kong, Macau and Overseas 香港、澳门及海外



Members as at 31 Mar 2022 于2022年3月31日之会员数目

75%

Member Contribution to Hong Kong, Macau and Overseas's retail sales value to end users in FY2022 2022财年会员占香港、澳门及海外终端零售值

+79%

Member Spending in FY2022 2022财年会员消费额

Remarks: Figures in brackets refer to the y-o-y changes 注: 括号内的数字为按年变化

#### ONLINE MARKETING

#### 网络营销

The Group actively implemented a variety of marketing activities on new media platforms, in order to strengthen our brand image and promote sales 为深化品牌形象及促销宣传,集团积极地利用新媒体实践各种市场推广活动

- Allocated more resources on various online media and APPs to reach out target customers.
  - 在网络媒体及手机应用平台投放更多资源 以接触目标客户群
- Caught up with online marketing trends, including RED, Tiktok, Bilibili and e-sports.
  - 紧贴网络营销趋势,包括小红书、抖音、B站及电子竞技活动
- ◆ Expanded online sales by live streaming by staff and KOLs. 通过员工及KOLs直播扩展在线销售
- ◆ Enhanced CRM via instant messaging apps to reach and engage with customers. 以即时通讯软件强化客户维护管理, 以接触客户及与其互动









#### CHINESE NEW YEAR PROMOTION 春节推广

To tie in with the development of China-chic culture, the Group appointed Olympic table tennis player, Xu Xin, as CNY ambassador

国潮元素大热,集团特别邀请了奥运乒乓球国手许昕为「六福珠宝首席福运官」







### CHINESE NEW YEAR PROMOTION 春节推广

Topics related to Xu Xin as the CNY ambassador of Lukfook Jewellery altogether gained a total of **255 million** views on different major social media platforms 各主要社交平台相关许昕成为「六福珠宝首席福运官」内容总阅读量达**2.55亿** 



### ANNIVERSARY PROMOTION

#### 周年庆

Launched a creative cross-platform promotion campaign "Share Love and Fun" to celebrate the Group's 30<sup>TH</sup> anniversary

推出「FUN享爱」推广项目,跨平台庆祝集团30周年志庆





Lauched "Captain Sweet Potato" ornament for anniversary celebration as REDesign 's

FIRST-ever crossover collaboration with jewellery brand

小红书REDesign 首次联合珠宝品牌小红薯"薯队长"助力周年庆

Giveaway totaling over 66 taels of gold 送出超過66両黃金

<sup>&</sup>quot;Bronze Award (Content Marketing)" in "The 22nd IAI Awards - Digital Marketing Category "「第22届IAI传鉴国际广告奖 - 数字行销组」之「铜奖(内容行销)」

<sup>&</sup>quot;Silver Award (IP Marketing Category)" in "The 13th Golden Mouse Digital Marketing Awards" 「第13屆金滑鼠数位行销大赛」之「银奖(IP行销类)」

### ANNIVERSARY PROMOTION 周年庆

Topics on anniversary promotion altogether gained a total of 436 million views and 1.2 million discussions

周年庆三大话题总阅读量4.36亿,总讨论量120万

Launched a Gold Bar lucky draw on major social media platforms, which was recorded over **300 million** engagements 于各大社交平台举行金条抽奖活动,互动量超过**3**亿





#### LOVE IS BEAUTY PROMOTION

爱很美推广

# 



Love Is Beauty 3D Blinging Box Pop Up Store and new product launch event in Shenzhen; live-streamed on both Lukfook Jewellerys official Weibo and Tmall flagship store, which recorded over

#### 12.35 million views

于深圳举行爱很美3D Blinging Box 快闪店暨新品发布会,六福珠宝官方微博及天猫旗舰店同步进行直播,观看量破1235万

Brought the 3D Blinging Box Pop Up Store to various cities to showcase the stunning brilliance of diamonds. The vivid 3D effect as if the sparkling diamond can be reached with hands. 将3D裸眼视频融入巡展设计中,并把3D裸眼大屏带到不同城市,迫真的3D效果如伸手充能抓住钻石的璀璨

The topic attracted 31.43million views on RED 小红书话题页浏览量达3143万





O15

晒出你的钻属心愿,赢取六福珠宝放闪钻石礼

1887 六福珠宝

1克拉钻戒限时掉落!60 00+珠宝惊喜盒子空降

O 1.575

2555 六福珠宝



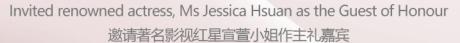
### LOVE IS BEAUTY PROMOTION

爱很美推广

The Group continued to hold the 6<sup>th</sup> "Lukfook Jewellery Raceday", and showcased a series of glamorous diamond jewellery to the guests and audiences

集团連續6屆举办「六福珠宝赛马日」,向现场嘉宾及观众完美演绎一系列闪烁瑰丽的珠宝首饰









### MARKET ORIENTED STRATEGY

### 市场导向策略



To cope with our marketing positioning, we have endeavoured to further penetrate the middle-class market through various channels, like sponsoring medals for the Hong Kong and Shanghai marathons

为配合集团市场定位,致力通过不同渠道进一步渗透中产市场,如赞助香港及上海马拉松奖牌向各位完赛跑手致意,精准抓紧中产市场带来的商机

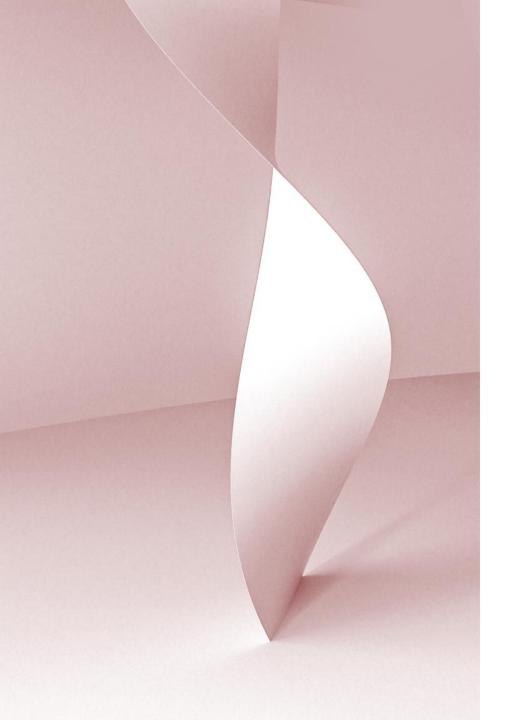
◆ In response to the rising demand in the kids market, the Group released the latest Rilakkuma Collection, held the Rilakkuma roadshow and parent-child cake bakery workshop 因应不断扩张的亲子市场商机,集团除了推出「轻松小熊」系列全新饰品外,更举办了「轻松小熊」主题展及亲子蛋糕烘焙工作坊







◆ Riding on the wave of e-sports and animation comics booms in recent years, the Group has created the "King Pro League" champion rings for 10 consecutive seasons and has continued to craft the jadeite-set phoenix medals for the "Honour of Kings World Champion Cup" 乘着近年的电竞、动漫热潮,为加强渗透购买力日渐成熟的干禧世代,集团连续10季为KPL王者荣耀职业联赛打造见证荣耀巅峰的王者之戒及为「王者荣耀世界冠军杯」倾力打造至高荣耀的镶玉凤凰奖牌





# OPEN FORUM 公开讨论

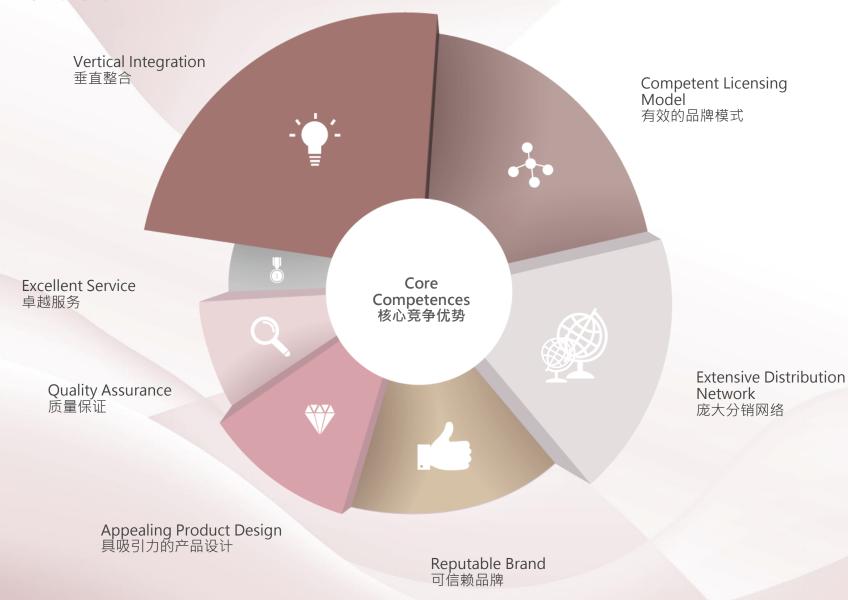




# CORE COMPETENCES 核心竞争优势

### CORE COMPETENCES

核心竞争优势



### VERTICAL INTEGRATION

#### 垂直整合

Vertical integration helps strengthen operational efficiency, cost effectiveness, market responsiveness and supply reliability to enhance competitiveness 垂直整合有助强化营运效率、成本效益、市场反应能力及供应可靠度,以增强竞争力



#### Distribution 分销

Self-operated Shops & E-Commerce Platforms 自营店及电子商务销售平台 Retail revenue 零售收入

Licensed Shops & Corporate Clients 品牌店及企业客户 Wholesale revenue 批发收入

Design & Production 设计及生产

Sourcing and Designing 采购与设计 From quality suppliers or raw material 自优质供应商或原材料

### COMPETENT LICENSING MODEL

有效的品牌模式

#### Licensing Model 品牌模式



#### Advantages 优点

- ◆ Ride on local knowledge 善用当地市场认知
- ◆ Rapid market expansion 迅速扩展市场
- ◆ Diversification of investment risk 分散投资风险
- ◆ Enhancement of brand recognition 提高品牌知名度

#### Requirements 条件

- ◆ Initial investment: Min. RMB 4M 初期投资:最少人民币400万元
- ◆ Background check and site inspection 背景调查及现场勘查
- ◆ Contract renewal period: 1 year 续约期限: 1年

### COMPETENT LICENSING MODEL

#### 有效的品牌模式

## Stringent control system applied on both self-operated and licensed shops 自营店和品牌店采用统一的监管系统



#### **Operational Control**

#### 营运监管

- Whistleblowing System and Reward Scheme 鸣笛系统及奖励计划
- Sales and Inventory System Access 销售及存货系统登入
- DVR System 录像系统
- Operational Compliance Audit Team 营运合规性审查小组



#### **Pricing Control**

#### 价格监管

- Standardised retail price through centralised labeling process
   透过中央控制统一货品标签,以划一产品零售价
- Centralised control on discount policy 中央折扣政策



#### **Product Quality Control**

#### 货品品质监管

- 100% diamond products in Mainland market supplied by the Group 内地市场钻石产品100%由六福供应
- Authorized suppliers on other products 其他产品由指定供应商供应
- All gem-set jewellery products were accredited with NGTC /GTC certificates 所有珠宝首饰均拥有国检/省检证书
- Sightholder of De Beers steady quality diamond supply
   De Beers特约配售商 - 稳定优质钻石之供应



#### Brand Image Control

- 品牌形象监管

   Authorised renovation contractors to ensure
  - standardised shop image 指定装修承包商以划一商铺形象
- Prior approval on all advertising & promotion to deliver consistent brand image 审批广告和宣传,以建立一致品牌形象
- Standardised operational materials (e.g.: uniform, packaging) in all shops to uphold brand image 统一营运物资(例如: 制服, 包装)以建立一致品牌形象



#### **Distribution Network Control**

#### 零售网络监管

 Prior approval on retail locations 中央筛洗零售点位置



### Service Quality Control 服务质量监管

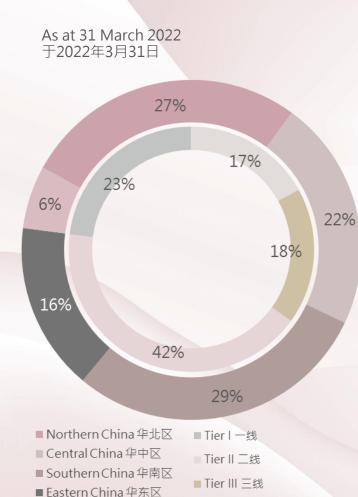
- Mystery Shopper System on service quality control
  - 神秘顾客计划及进行服务品质监管
- Centralised Staff Training 统一员工培训
  - Regional training centre 区域培训中心
  - E-Learning programmes 网上学习课程
  - On-site training实地培训

### EXTENSIVE RETAIL NETWORK 庞大零售网络

	As at 20	Jun 于6月20日				As at 31 Mar 于3月31日
Countries and Regions 国家及地区	Current 现时	Mix 組合	2022	2021	2020	Y-o-Y Changes 按年变化
"Lukfook " Shops「六福」店						
Self-operated Shops 自营店						
• Mainland 内地	74	2.7%	77	77	110	+0
• Hong Kong 香港	44	1.5%	44	47	49	-3
• Macau 澳门	15	0.5%	15	13	11	+2
• Canada 加拿大	2	0.1%	2	2	2	+0
• The United States 美国	3	0.1%	3	3	4	+0
• Australia 澳洲	1	0.0%	1	1	1	+0
• Malaysia 马来西亚	2	0.1%	2	2	3	+0
• Singapore 新加坡	1	0.0%	1	1	1	+0
Sub-total 小计	142	5.0%	145	146	181	-1
Licensed Shops 品牌店						
• Mainland 内地	2,601	91.3%	2,569	2,135	1,878	+434
• The Philippines 菲律宾	2	0.1%	2	2	2	+0
• Cambodia 柬埔寨	2	0.1%	2	1	1	+1
• Laos 老挝	1	0.0%	1	0	0	+1
Sub-total 小計	2,606	91.5%	2,574	2,138	1,881	+436
Total 总计	2,748	96.5%	2,719	2,284	2,062	+435
Sub-brands/ Product Lines in Mainlar	ud China 内地副品牌/产	品线				
Self-operated Shops 自营店						
• "Goldstyle"	5	0.2%	5	8	3	-3
• "Dear Q"	1	0.0%	1	2	3	-1
• "3D GOLD" 「金至尊」	0	0.0%	0	0	3	+0
Licensed Shops 品牌店						
"Goldstyle"	82	2.9%	79	72	49	+7
• "Lukfook Joaillerie" 「六福精品廊」	4	0.1%	2	0	0	+2
• "Heirloom Fortune" 「福满传家」	9	0.3%	3	0	0	+3
Worldwide Total 全球总计	2,849	100.0%	2,809	2,366	2,120	+443

### LUKFOOK DISTRIBUTION NETWORK IN MAINLAND

六福內地分销网络



#### Total No. of shops 店铺总数: 2,646(+434)

Total No. of Licensees 品牌商总数	767(+163)
Total No. of Provinces 省总数	27(0)
Total No. of Municipalities 直辖市总数	4(0)
Total No. of Cities 城市总数	596(+82)

	Self- operated 自营店	Licensed 品牌店	Total 总数	Municipalities/ Cities 直辖市/城市
Countries and Regions 国家及地区	No. of Shops 店铺数字	No. of Shops 店铺数字	No. of Shops 店铺数字	No. of Municipalities/Cities 直辖市/城市数字
Tier I一线	56(+2)	725(+127)	781(+129)	20(+4)
Tier II 二线	3(-4)	398(+55)	401(+51)	20(+1)
Tier III 三线	11(+3)	425(+46)	436(+49)	65(+1)
Tier IV & below 四线及以下	7(-1)	1,021(+206)	1,028 (+205)	509(+90)

	Self- operated 自营店	Licensed 品牌店	Total 总数	Provinces 省	Municipalities 直辖市	Cities 城市
Countries and Regions 国家及地区	No. of Shops 店铺数字	No. of Shops 店铺数字	No. of Shops 店铺数字	No. of Provinces 省数字	No. of Municipalities 直辖市数字	No. of Cities 城市数字
Northern China 华北区	25(0)	692(+124)	717(+124)	7(-1)	2(0)	187(+27)
Central China 华中区	30(-3)	539(+122)	569(+119)	6(0)	1(0)	166(+34)
Southern China 华南区	0(0)	774(+85)	774(+85)	4(0)	0(0)	90(+6)
Eastern China 华东区	22(+3)	412(+68)	434(+71)	4(0)	1(0)	125(+11)
Western China 华西区	0(0)	152(+35)	152(+35)	6(+1)	0(0)	28(+4)

#### Remarks 注:

• Lukfook shops only 只包括六福店铺

■ Western China 华西区

The percentages refer to the contribution to the total no. of shops in Mainland 百分比代表该店数目对内地店铺总数之占比

■ Tier IV & below 四线或以下

• Figures in brackets refer to the 12-month changes 括号内的数字为十二个月之变化

#### REPUTABLE BRAND

#### 可信赖品牌

Lukfook Jewellery is positioned as a brand with the finest products and quality services targeting the mass luxury market. As a Hong Kong brand with 30 years of history, the Group puts substantial effort in building a welcoming and warm-hearted brand image to penetrate into the middle-class market.

六福珠宝以大众化奢<mark>侈品的市场为定位,一直为顾客提供优质珠宝产品和服务。作为一家30</mark>年历史的香港品牌,集团致力建立殷切亲和的品牌形象以渗透中产市场

Awards include: 奖项包括:



六福珠宝荣获「01 企业金勋大奖2021」中之「杰出珠宝零售 服务大奖」

Lukfook Jewellery has been honoured with the "Outstanding Jewellery Retail Service Award" in the "01 Gold Medal Awards 2021"



连续15年荣获《东周刊》颁发的「香港服务大奖 - 优越生活组别 (珠宝金行) 」

Recognised for 15 consecutive years with the "Hong Kong Service Awards – Quality Living Category (Jewellery and Gold)" from "East Week Magazine"



执行董事兼营运总裁王巧阳女士荣获「大湾区杰出女企业家 奖 2021」

Ms. Wong Hau Yeung, Executive Director and Chief Operating Officer, has been honoured with the "The Greater Bay Area Outstanding Women Entrepreneur Awards 2021"



#### 連续九年荣获「香港星级品牌一企业奖」

Recognised for 9th Year with "Hong Kong Star Brand Award–Enterprise"

### APPEALING PRODUCT DESIGN

#### 具吸引力的产品设计

- ◆ Professional jewellery design teams in Shenzhen and Nansha in Mainland and Hong Kong 于内地深圳、南沙及香港设有专业珠宝设计团队
- ◆ Have attained over 200 awards 获得超过200个奖项
- ◆ Swept 3 Awards in "The 22nd Hong Kong Jewellery Design Competition" 于「第二十二屆香港珠寶設計比賽」勇夺三个獎項



"Dynamic City" 「動感之都」



"Good and Evil" 「善.惡」



"Lighting" 「光源」









### QUALITY ASSURANCE 质量保证

#### Authentication Service 验证服务



#### Quality Assurance Schemes 质量保证計劃



#### China Gems Laboratory Limited 中华珠宝鉴定中心有限公司

The only laboratory in Hong Kong that meets the requirements of accreditation in jadeite jade testing, diamond authentication and grading, and gold fineness testing. Besides, it is the first laboratory in Hong Kong to obtain Chinese national standards GB/T9288 accreditation in gold testing

香港唯一同时符合硬玉质翡翠测试、钻石鉴定评级及黄金纯度检测的珠宝鉴定中心。中心更是香港首间成功考核中国国家标准GB/T9288 黄金检测方法认证之珠宝鉴定中心

#### Victoria Gemology Institute Limited 维多利亚宝石学院

Passed the ISO/IEC 17025 accreditation of the ANSI-ASQ National Accreditation Board (ANAB) and the accreditation of the International Laboratory Accreditation Cooperation (ILAC) and is authorised to issue internationally recognised reports for diamond grading, jadeite jade, ruby, sapphire and emerald testing

已通过美国国家认可委员会 ANSI-ASQ National Accreditation Board (ANAB) 的 ISO/IEC 17025 考核及国际实验室认可合作组织 International Laboratory Accreditation Cooperation (ILAC) 的认可,可签发国际认可的钻石评级报告、翡翠、红宝石、蓝宝石及祖母绿检测报告

#### De Beers Group Institute of Diamond (IOD) 戴比尔斯集团钻石学院

The Group cooperates with IOD to provide a report for Hearts & Arrows diamond sold at our shops

集团与戴比尔斯集团钻石学院合作,为出售的八心八箭钻石提供报告

#### The Kimberley Process Certification Scheme 金伯利进程国际证书制度(KPCS)

All our suppliers are required to fulfill the KPCS which ensures the rough diamonds supplied are not "conflict diamonds"

集团的所有供货商均需符合KPCS的要求,以确保采购的钻石毛坯并非「冲突钻石」

National Gemstone Testing Center (NGTC)国家珠宝玉石质量监督检验中心 The Group collaborated with the NGTC and became one of the first jewellery brands to launch e-certificate, making joint efforts to provide quality assurance for consumers

集团与国家珠宝玉石质量监督检验中心携手合作,成为首批推出电子证书的珠宝品牌,共同为消费者提供质量保证

### **EXCELLENT SERVICE**

#### 卓越服务



"Delivering the Beauty of Love with Six Heartfelt Services" Customer Service Programme

「六心传为您 因为爱很美」顾客服务计划

Hong Kong Retail Management Association 香港零售管理协会

Top five spot on "Quality Service Benchmarking Assessment" overall industry list in April-June 2021 「优质服务衡量评估」行业排名:2021年4至6月期间,排名五大品牌



#### Research Management Ltd.

"Mystery Shopper Programme": Received an overall average score of at least 91% by Hong Kong branches in 2021 「神秘顾客计划」:

香港2021年全年整体服务平均分达91%以上













# SUSTAINABILITY

可持续性

Contract O

Company (



荣获「工业献爱心」表扬计划之「爱心关怀」殊荣 Awarded in the Industry Cares Recognition Scheme with Caring Certificate

连续九年获嘉许为「贴心企业」 Recognised as "Consumer Caring Company" for 9 consecutive years



Become the first Hong Kong jewellery brand to receive the "Equal Opportunity Employer" Award for the Family Status Equality from the Equal Opportunities Commission

囊括「2020年度《商法》企业法务大奖」三项殊荣 Swept 3 awards in CBLJ In-house Counsel Awards 2020

连续12年获认可为「商界展关怀」企业 Made the honour roll as "Caring Company" for 12 successive years

再度荣获积金局颁发「『积金好雇主』嘉许计划」三项殊荣 Scooped 3 citations again in MPFA's "Good MPF Employer Award"

























# COMPANY PROFILE 公司简介

### ABOUT LUKFOOK 关于六福

A leading jewellery retailer in Mainland and Hong Kong 内地及香港主要珠宝零售商之一

#### Main Business 主要业务

◆ The Group principally engages in the sourcing, designing, wholesaling, trademark licensing and retailing of a variety of gold and platinum jewellery and gem-set jewellery products 集团主要从事各类黄铂金首饰及珠宝首饰产品之采购、设计、批发、商标授权及零售业务

#### Milestone 里程碑

Opened the first self-operated shop in Hong Kong in 1991 1991年于香港开设首间自营店 Listed on the Main Board of Hong Kong Stock Exchange in 1997 于1997年在香港联合交易所主板上市

Qualified as a Sightholder of De Beers in March 2015 于2015年3月成为De Beers 特约配售商

1991



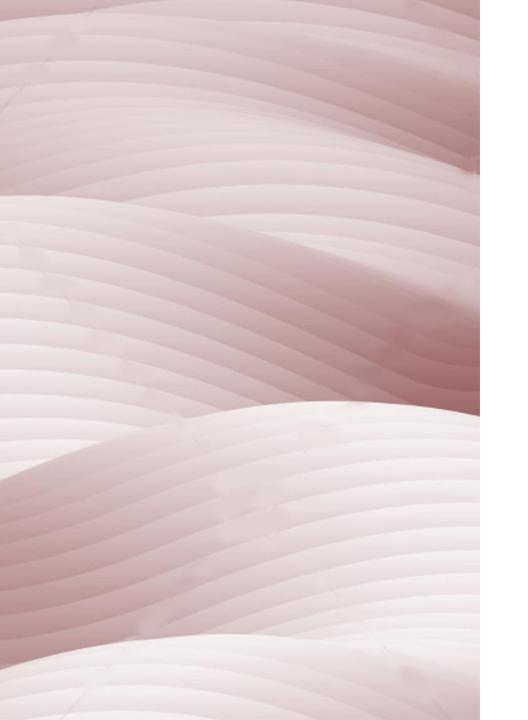




Opened its first licensed shop and selfoperated shop in Mainland in 1994 and 2004, respectively 分别于1994及2004年,于内地开设首间品牌店 及自营店



Acquired 50% interest in CGS<sup>1</sup> in June 2014 于2014年6月完成收购中国金银<sup>1</sup>50%权益





# APPENDICES 附录

### FINANCIAL PERFORMANCE SINCE IPO

自上市之财年财务回顾

In 1997, Lukfook Group was listed on the main board of the Stock Exchange of Hong Kong Ltd. 1997年, 六福集团在香港交易所主板上市

Revenue 收入 8% CAGR 年复合增长率 Average Dividend Payout Ratio 平均派息比率 49%



Profit for the Year 年内溢利 12% CAGR 年复合增长率



Average Return on Equity 平均股东权益回报率 17%

- Market Capitalisation reached HK\$9.7billion (as at 20 Jun 2022) 市值达97亿港元 (截至2022年6月20日) 21 times since IPO 公开招股市值的21倍
- Net Asset reached HK\$13billion 净资产达130亿港元 60 times since IPO 公开招股市值的60倍

#### AVERAGE GOLD PRICE CHANGES & GP% OF GOLD





Full Year 全年

Gross margin of gold sales is not highly correlated to the gold price fluctuation

60

黄金产品之毛利率与黄金价格变动相关性不大





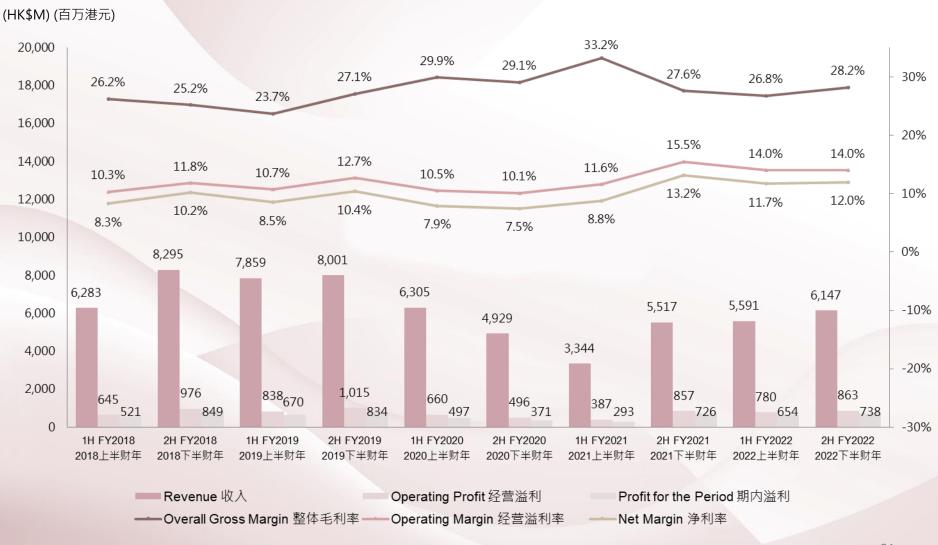
期内黄金销售毛利率

期内平均黄金价格(美元/安士)

\* Y-o-Y Changes are shown in brackets 括号内为去年同期之变化

#### 1H&2H FY2018-2022 OPERATING PERFORMANCE

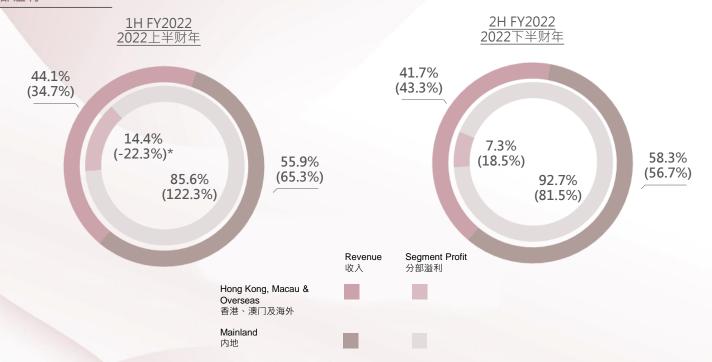
2018-2022上半及下半财年 营运表现



### REVENUE AND PROFIT ANALYSIS

### 收入及溢利分析

Revenue and Segment Profit by Market 按市场划分的收入及分部溢利



HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Hong Kong, Macau & Overseas 香港、澳门及海外 <i>Y-o-Y Changes 按年变化</i>	2,468 +112.6%	120 N/A*	4.9% +12.9p.p.
Mainland 内地 <i>Y-o-Y Changes 按年变化</i>	3,123 +43.1%	715 +40.7%	22.9% -0.4p.p.

HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Hong Kong, Macau & Overseas 香港、澳门及海外 <i>Y-o-Y Changes 按年变化</i>	2,564 +7.3%	67 -60.3%	2.6% -4.4p.p.
Mainland 内地 <i>Y-o-Y Changes 按年变化</i>	3,583 +14.6%	848 +14.6%	23.7% +0.0p.p.

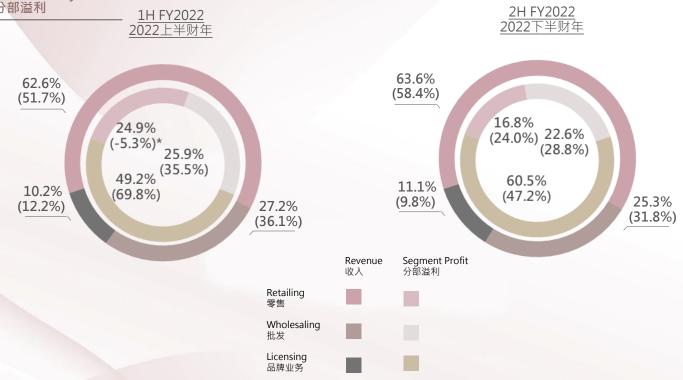
Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

<sup>\*</sup>Turned around from a loss of HK\$93M to profit 从亏损93百万港元转亏为盈

### REVENUE AND PROFIT ANALYSIS

### 收入及溢利分析

Revenue and Segment Profit by Business 按业务划分的收入及分部溢利



HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	3,500	208	5.9%
Y-o-Y Changes 按年变化	+102.6%	N/A*	+7.2p.p.
Wholesaling 批发	1,522	217	14.2%
Y-o-Y Changes 按年变化	+26.0%	+46.9%	+2.0p.p.
Licensing 品牌业务	569	411	72.3%
<i>Y-o-Y Changes 按年变化</i>	+39.6%	+41.6%	+1.1p.p.

HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	3,908	154	3.9%
<i>Y-o-Y Changes 按年变化</i>	+21.1%	-29.3%	-2.9p.p.
Wholesaling 批发	1,555	207	13.3%
Y-o-Y Changes 按年变化	-11.3%	-20.8%	-1.6p.p.
Licensing 品牌业务	684	553	80.9%
Y-o-Y Changes 按年变化	+27.0%	+29.1%	+1.4p.p.

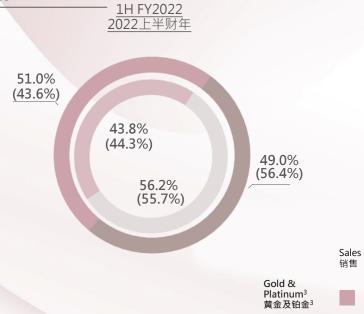
Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

<sup>\*</sup>Turned around from a loss of HK\$22M to profit 从亏损22百万港元转亏为盈

### REVENUE AND PROFIT ANALYSIS

### 收入及溢利分析

Sales<sup>1</sup> and Gross Profit<sup>2</sup> by Product 按产品划分的销售<sup>1</sup>及毛利<sup>2</sup>



Fixed Price Jewellery 定价首饰

HK\$M 百万港元	Sales 销售	Gross Profit 毛利	Gross Margin 毛利率
Gold & Platinum黄金及铂金	2,562	470	18.3%
Y-o-Y Changes 按年变化	+100.2%	+30.9%	-9.7p.p.
Fixed Price Jewellery 定价首饰	2,460	603	24.5%
Y-o-Y Changes 按年变化	+48.5%	+33.6%	-2.7p.p.

2H FY2022 2022下半财年 54.3% (49.0%)43.8% (42.2%)45.7% (51.0%)56.2% (57.8%)**Gross Profit** 毛利

HK\$M 百万港元	Sales 销售	Gross Profit 毛利	Gross Margin 毛利率
Gold & Platinum黄金及铂金	2,965	511	17.2%
Y-o-Y Changes 按年变化	+21.5%	+11.2%	-1.6p.p.
Fixed Price Jewellery 定价首饰	2,498	655	26.3%
Y-o-Y Changes 按年变化	-1.6%	+4.1%	+1.5p.p.

Remarks: Figures for FY2021 are shown in brackets 注: 括号内为2021财年数字

<sup>&</sup>lt;sup>1</sup> Sales = Revenue – Licensing Income 销售=收入 – 品牌业务收入

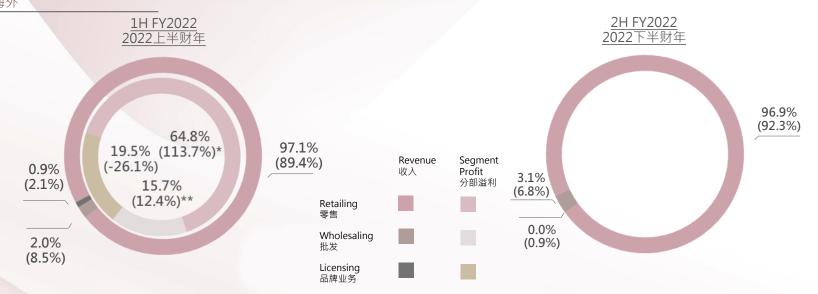
<sup>&</sup>lt;sup>2</sup> Gross Profit = Consolidated Gross Profit - Gross Profit of

Licensing Income 毛利-综合毛利 – 品牌业务收入毛利 <sup>3</sup> Gold & Platinum refers to gold & platinum products sold by weight basing on international market price, i.e. at non-fixed price 黄金及铂金是指根据国际市场价格按重量出售的黄金及铂金产品(即非定价)

#### REGIONAL REVENUE & PROFIT ANALYSIS BY BUSINESS

#### 地区收入及溢利分析以业务划分

Hong Kong, Macau and Overseas 香港、澳门及海外



HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	2,397	78	3.3%
Y-o-Y Changes 按年变化	+130.9%	N/A*	+13.4p.p.
Wholesaling 批发	48	19	38.9%
<i>Y-o-Y Changes 按年变化</i>	-50.9%	N/A**	+50.6p.p.
Licensing 品牌业务	23	23	101.2%
<i>Y-o-Y Changes 按年变化</i>	-4.0%	-3.2%	+0.9p.p.
Overall 整体	2,468	120	4.9%
<i>Y-o-Y Changes 按年变化</i>	+112.6%	N/A***	+12.9p.p.
Adjusted Wholesaling 经调整后的批发 <i>Y-o-Y Changes 按年变化</i>	669 <sup>1</sup> +111.2%	19 N/A**	2.8% +6.4p.p.

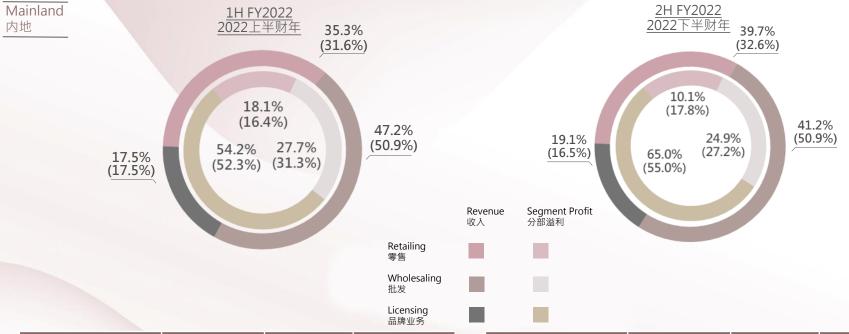
HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利		以入 │	Segment Profit Margin
			Mix組合	分部溢利率	
Retailing 零售	2,484	69	102.6%	2.8%	
Y-o-Y Changes 按年变化	+12.6%	+20.5%	(51.2%)	-1.1p.p	
Wholesaling 批发	79	-4	-5.4%	-4.6%	
<i>Y-o-Y Changes 按年变化</i>	-51.4%	-106.0%	(35.8%)	-41.7p.p	
Licensing 品牌业务	1	-91.4%	2.8%	159.2%	
<i>Y-o-Y Changes 按年变化</i>	-94.5%		(13.0%)	+57.8p.p	
Overall 整体	2,564	67	100%	2.6%	
<i>Y-o-Y Changes 按年变化</i>	+7.3%	-60.3%	(100%)	-4.4p.p	
Adjusted Wholesaling 经调整后的批发 <i>Y-o-Y Changes 按年变化</i>	642 <sup>1</sup> +0.8%	-4 -106.0%	-5.4% (35.8%)	-0.6% -10.0p.p	

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

A djusted Wholesaling Revenue = Revenue of Wholesale Business to External Parties+ Inter-Segment Wholesale Revenue 经调整后的批发收入= 对外批发业务收入+ 分部间批发收入
\* Turned around from a loss of HK\$106M to profit 从亏损106百万港元转亏为盈
\*\* Turned around from a loss of HK\$11M to profit 从亏损11百万港元转亏为盈
\*\*\*Turned around from a loss of HK\$93M to profit 从亏损93百万港元转亏为盈

#### REGIONAL REVENUE & PROFIT ANALYSIS BY BUSINESS

#### 地区收入及溢利分析以业务划分



HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	1,103	129	11.8%
Y-o-Y Changes 按年变化	+60.0%	+55.8%	-0.3p.p.
Wholesaling 批发	1,474	198	13.4%
<i>Y-o-Y Changes 按年变化</i>	+32.8%	+24.4%	-0.9p.p.
Licensing 品牌业务	546	388	71.0%
<i>Y-o-Y Changes 按年变化</i>	+42.3%	+45.7%	+1.6p.p.
Overall 整体	3,123	715	22.9%
<i>Y-o-Y Changes 按年变化</i>	+43.1%	+40.7%	-0.4p.p.
Adjusted Wholesaling 经调整后的批发 <i>Y-o-Y Changes 按年变化</i>	1,542 <sup>1</sup> +11.4%	198 +24.4%	12.8% +1.3p.p.

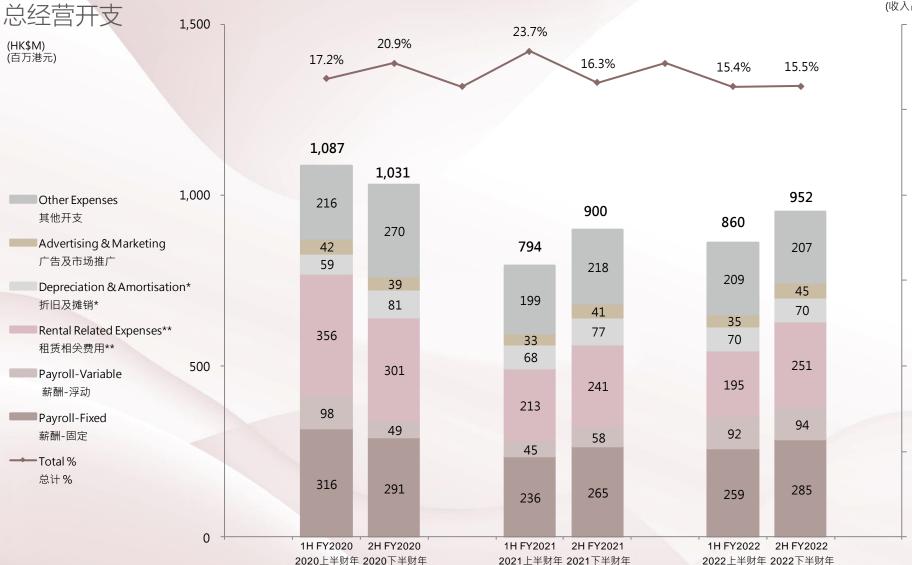
HK\$M 百万港元	Revenue 收入	Segment Profit 分部溢利	Segment Profit Margin 分部溢利率
Retailing 零售	1,424	85	6.0%
Y-o-Y Changes 按年变化	+39.7%	-35.1%	-6.9p.p.
Wholesaling 批发	1,476	212	14.3%
Y-o-Y Changes 按年变化	-7.3%	+4.6%	+1.6p.p.
Licensing 品牌业务	683	551	80.7%
Y-o-Y Changes 按年变化	+32.1%	+35.6%	+2.1p.p.
Overall 整体	3,583	848	23.7%
Y-o-Y Changes 按年变化	+14.6%	+14.6%	+0.0p.p.
Adjusted Wholesaling 经调整后的批发 <i>Y-o-Y Changes 按年变化</i>	1,526 <sup>1</sup> -9.9%	212 +4.6%	13.8% +1.9p.p.

Remarks: Comparative figures for FY2021 are shown in brackets 注:括号内为2021财年之比较数字

<sup>&</sup>lt;sup>1</sup> Adjusted Wholesaling Revenue = Revenue of Wholesale Business to External Parties+ Inter-Segment Wholesale Revenue 经调整后的批发收入=对外批发业务收入+分部间批发收入

### TOTAL OPERATING EXPENSES

(% of Revenue) (收入占比%)



<sup>\*</sup>Depreciation & Amortisation Include Right-of-Use Assets (Non-Rental Related) \*折旧及摊销包括使用权资产(与租赁无关)

<sup>\*\*\*</sup>Rental Related Expenses include fixed rental, variable rental & depreciation of right-of-use assets (rental related) \*\*\*租赁相關費用包括固定租金、浮动租金及使用权资产折旧(租赁相关)

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FY2022 Annual Results Highlights 全年业绩摘要



FY2022 Annual Report\* 全年业绩报告\*



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